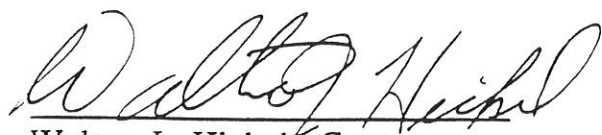


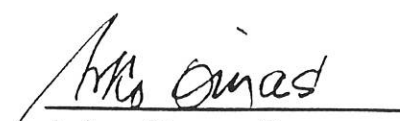
VOTING & QUORUM


- 1.00 Voting and quorum in general.
- 1.01 Regular biennial meetings of the General Assembly require a quorum of simple majority of the voting members.
- 1.02 A 2/3 majority vote, of the voting body, is required in order to accomplish any formal adoptions or amendments. Priority projects are to be approved with consensus of the voting members present.
- 1.03 A quorum for any special meeting shall require a simple majority of all voting members to be present and in attendance in order to accomplish any formal adoptions or amendments by a 2/3 majority vote.

POLICY

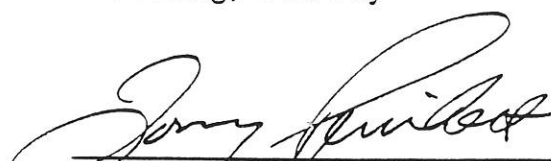
- 1.00 The official Policy statements of The Northern Forum in general.
- 1.01 The Policy is a separate document produced by the General Assembly. A 2/3 majority vote of all present and in attendance is required for any new statements, amendments or deletions.



Walter J. Hickel, Governor
Alaska, USA



Asko Oinas, Governor
Lapland, Finland

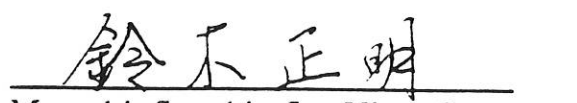

Ivar Ytterland, Governor
Trondelag, Norway



Viktor G. Mikhailov, Governor
Magadan, USSR

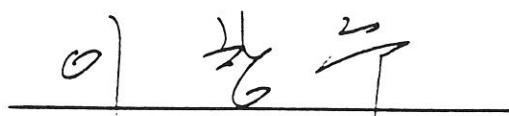

Tony Penikett, Premier
Yukon Territory, Canada



Peter G. Premjak, Governor
Kamchatka, USSR

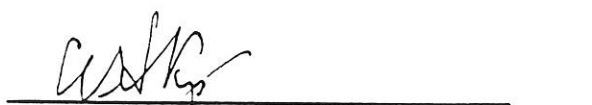

Boris Korsunsky, Governor
Jewish Autonomous Region, USSR

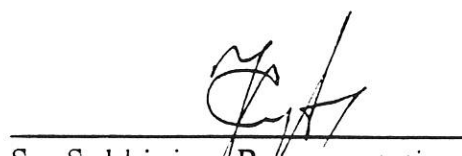

Masaaki Suzuki, Sr. Vice Governor
Hokkaido, Japan

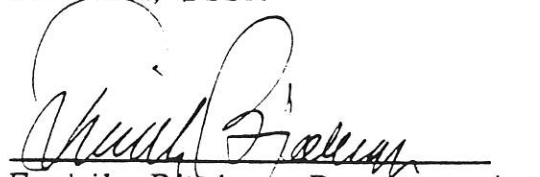

Zhou Tienong, Vice Governor
Heilongjiang Province, China


Lee Chang-Soo, Ambassador
Republic of Korea


D. Dagvasuren, Governor
Dornod, Mongolia


Anatoly Krashakov, Representative
Chukotka, USSR


S. Sukhinin, Representative
Khabarovsk, USSR


Fredrik Bjorkan, Representative
Tromso, Norway

State of Alaska
Department of Commerce and Economic Development
Division of Banking, Securities and Corporations

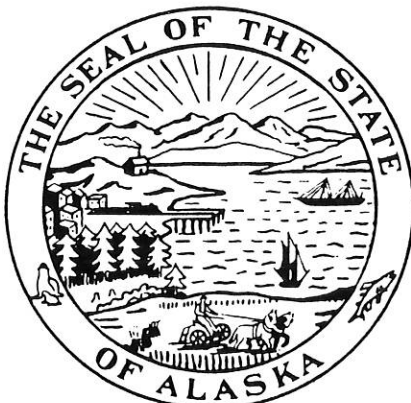
**CERTIFICATE
OF
INCORPORATION**
Nonprofit Corporation

The undersigned, as Commissioner of Commerce and Economic Development of the State of Alaska, hereby certifies that duplicate originals of the Articles of Incorporation of

NORTHERN FORUM, INC.

have been received in this office and are found to conform to law.

ACCORDINGLY, the undersigned, as such Commissioner of Commerce and Economic Development, and by virtue of the authority vested in him by law, hereby issues the Certificate of Incorporation and attaches hereto a duplicate original of the Articles of Incorporation.



IN TESTIMONY WHEREOF, I execute this certificate and affix the Great Seal of the State of Alaska on November 29, 1991.

A handwritten signature in cursive script, reading "Glenn A. Olds".

Dr. Glenn A. Olds
COMMISSIONER OF COMMERCE
AND ECONOMIC DEVELOPMENT

08-120N (Rev. 9/88)
5841M-4

The Northern Forum

Membership Contribution Invoice

Office of the Secretariat 3601 C Street, Suite 798
Anchorage, AK 99503

March 23, 1992

The Honorable Alexander Nazarov
Governor
Chukotka Region
22 Lenin Street
Anadyr, Chukotka
Commonwealth of Independent States
RUSSIA 68710

The Chukotka region is recognized as a Member I of The Northern Forum organization as of the founding date of November 8, 1991. As a member, it enjoys all rights, privileges and responsibilities of Membership I, described in article II of the Northern Forum Inc. Bylaws.

Members assume an obligation to support the Secretariat of The Northern Forum Secretariat through an annual contribution of \$ 10,000.00 U.S. Dollars.

Please consider this request to forward your contribution to the Secretariat. Checks should be made payable to:

Northern Forum Inc.
Tax I.D. 92-0139935

Payments may also be wired directly to the account:

Northern Forum Inc.
Routing & Transit # 125200057
Account # 37-797050

in care of The National Bank of Alaska
P.O. Box 196127
Anchorage, AK 99519-6127
Phone (907) 276-1132

TOTAL AMOUNT DUE:

\$ 10,000.00

This invoice is payable upon receipt. If you have any questions, please contact our offices.
Thank you.

Note: Members may examine the financial condition of the organization by requesting an accounting of all transactions from the Secretariat. Financial information will also be provided at all meetings of the Board of Directors.



STATEMENT OF INTENT

Among the Governors, Premiers, Ministers and Chairs
of northern regions,

At the Third Northern Regions Conference,
Governor's Summit on Regional Environmental Cooperation

The states, provinces, territories, counties and autonomous regions of the North share common concerns regarding environmental protection, economic well-being and the appropriate role of regional governments in decision-making which affects the North.


The economies of northern regions are highly dependent upon natural resources and have historically been subject to cycles of boom and bust. The leaders of northern regions share a common desire to develop and maintain stable and sustainable economies and recognize the need to protect the flora and fauna upon which northern peoples depend.

Numerous species of fish, waterfowl, marine and terrestrial mammals migrate across national borders of the northern regions. Coordination and cooperation in their management and use are required.

Transboundary air and water pollution affecting the North requires special attention.

Recognizing the special responsibilities to maintain the unique culture, economy and way of life of indigenous people inhabiting remote northern regions,

Recognizing the special responsibilities and special interests of the Northern Regions to manage and protect shared natural resources and ecosystems, to prevent and deal with air, land, and water pollution originating both within and outside the northern regions, and to restore damaged natural areas, the participants in the Northern Regions Conference, Governors' Summit,



HAVE AGREED IN PRINCIPLE:

I. NORTHERN FORUM

To establish a Northern Forum as a mechanism for regular interactions among those who are northern leaders by virtue of the offices they hold or by virtue of their ability to represent the views of significant northern publics.

II. PURPOSES

The purposes of the Northern Forum are:

- A. to improve the quality of local, national, and international decision-making regarding northern issues by providing a means through which northern voices can be heard at all stages of the process,
- B. to offer opportunities to exchange ideas, solve common problems, and plan cooperative initiatives regarding issues that are unique to the North or that take on special significance for the Northern Regions.

III. TERMS OF REFERENCE

- A. The Northern Forum will be established as a permanent organization.
- B. The governing body the Northern Forum will be a Council with representation of all participating regions.
- C. The Northern Forum will be served by a small secretariat to be located in one of the participating northern regions.
 - 1. As an interim measure, the Office of the Governor of Alaska will provide staff services to receive and disseminate more specific proposals regarding the Northern Forum's terms of reference.

2. Within six months, the Office of the Governor of Alaska will circulate draft by-laws of the Northern Forum for comment and approval by participating regions. Within three months after circulation, the Council will meet to initiate the work of the Forum.
- D. The Northern Forum will meet in plenary session every second year.
- E. In alternate years the work of the Northern Forum will be carried out by the Council.
- F. A working group will be formed to prepare a list of specific priorities for action based on the discussion at the Governor's Summit.

IV. ISSUES OF COMMON CONCERN

The Northern Forum will work to improve the quality of decision-making and to solve problems in the following areas of common concern;

- environmental assessment, monitoring, and research
- infrastructure, including northern communications and transportation systems
- northern technology and engineering
- human resources, including culture, education, and health
- protection and cooperative management of northern renewable resources
- pollution prevention and clean-up

V. PRIORITY PROJECTS

The working group (III F) should give consideration to the following concrete projects:

- joint efforts to establish communication networks among northern peoples, with special emphasis on television;
- shared monitoring of atmospheric pollution (e.g. nitrogen and sulphur oxides);

- joint research on oil production in northern seas;
- interaction among the peoples of the North;
- opportunities for opening the Northern Sea Route to international shipping;
- action to ensure that best available environmental technology is employed and properly financed in the North;
- joint research on hazardous waste disposal and the safe clean-up of contaminants;
- international dissemination of knowledge about the special situation of northern hunting societies;
- collaboration among the northern regions on oil spill prevention and response;
- joint efforts to protect the cultures of northern peoples;
- improvement of northern and Arctic environmental monitoring and creation of regional data systems for ecological and meteorological influences on northern regions; and
- monitoring of northern peoples' adaptation to industrial development and making appropriate proposals based on this effort.

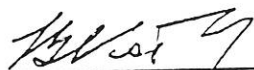


Steve Cowper, Governor
Alaska, USA

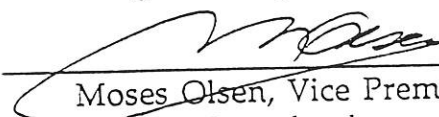


N.N. Danilyuk, Governor
Khabarovsk, Soviet Union

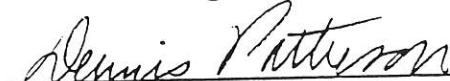
Alexander Khomyakov
Russian Federation, USSR



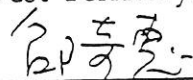
V.I. Kobets, Governor
Magadan Region, USSR



Moses Olsen, Vice Premier
Greenland



Dennis Patterson, Gov't Leader
Northwest Territory, Canada



Qi-Hui Shao, Governor
Heilongjiang, China



Ivar Ytreland, Governor
Trondelag, Norway



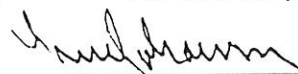
V.D. Mudrakov, Deputy Chairman
Yamalo-Nenetsky, USSR



Vladimir Etylen, Governor
Chukotka, USSR



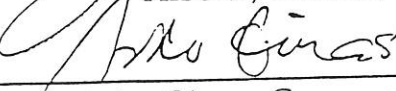
Takahiro Yokomichi, Governor
Hokkaido, Japan



Sven Johansson, Governor
Vasterbotten, Sweden



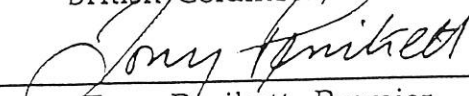
Ralph Klein, Minister
Alberta, Canada



Asko Oinas, Governor
Lapland/Finland



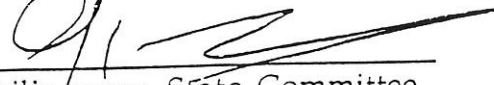
Dave Parker, Minister
British Columbia, Canada



Tony Penikett, Premier
Yukon Territory, Canada



Booth Gardner, Governor
Washington, USA



A.N. Chilingarov, State Committee
Moscow, USSR



Valentin Fyodorov, Chairman
Sakhalin Region, USSR



Boris Korsunskiy, Governor
Jewish Autonomous Region, USSR