



# *The Northern Forum Agreement*

*Among the Governors, Premiers and Designated  
Representatives at the Northern Forum Meeting in  
Anchorage, Alaska, May 30-31, 1991.*

Whereas, the regions of the North recognize the gains to be realized in a world no longer dominated by East-West tensions and the opportunity to serve as a model for responsible economic development around the world; and,

Whereas, the regions of the North have much to learn from one another and many new realms to explore together, such as in the areas of science and transportation, communication and environmental controls, energy development and cultural exchanges; and,


Whereas, limited coordination among the Northern regions minimizes shared gains to be realized and mutes the voice of the North in the international arena; and,

Whereas, the regions of the North now cooperate in an ad-hoc manner, pooling resources and talents only on occasion and generally only in bilateral or trilateral arrangements; and,

Whereas, participants at the Third Northern Regions Conference Governor's Summit already have called for the development of a permanent organization to provide a mechanism for pursuing joint projects and ensuring regular contact among the leaders of the North; and,

Whereas, the regions of the North recognize that we share crucial resources, opportunities and challenges, and can, therefore, benefit greatly by working together and by joining our voices on many issues of common concern,

Now, therefore, we the participants at the Northern Forum meeting held on May 30-31, 1991, in Anchorage, Alaska, have reached a consensus:





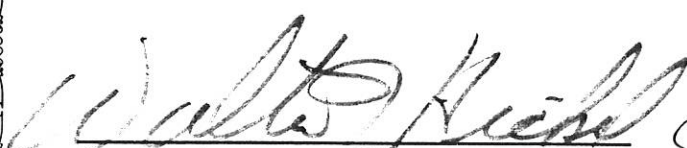
1. To establish a plenary session of the Northern Forum, to be called the General Assembly. The Forum is to hold biennial sessions, to be rotated from city to city, as decided by members.
2. To establish a permanent Secretariat in the State of Alaska.
3. That the Office of the Governor of the State of Alaska will continue to serve as an interim secretariat, recording and disseminating the proceedings of these meetings and providing staff to prepare for future meetings.
4. To convene an interim Board of Directors consisting of one representative from each of the eight nations participating in these meetings. This interim Board of Directors is directed to:
  - Review and revise bylaws, charters and principles to be used by The Northern Forum and the permanent Secretariat (Northern Forum Inc.). Final drafts are to be ready for circulation among all participating regions for comment and review no later than August-end.
  - Prepare several specific issues for consideration, including: determining budget and fee structures for The Northern Forum members; defining Northern regions; clarifying membership, with a particular emphasis on defining "local;" and deciding upon the make-up of the Board of Directors.
  - Review and revise proposals developed for the process of selecting and implementing Priority Projects. A final draft is to be ready for circulation among the participating regions for comment and review no later than August-end.
5. That the Office of the Governor of the State of Alaska will develop a proposal for the process of selecting and implementing Priority Projects. Priority Projects listed in this draft are to be considered examples only and not a final list. This proposal will be submitted no later than end-June to the interim Board of Directors for review and comment.
6. To convene a "Founding Meeting" of the governors of all participating regions for review and final approval of documents prepared by the interim Board of Directors and take all additional steps necessary to formally establish The




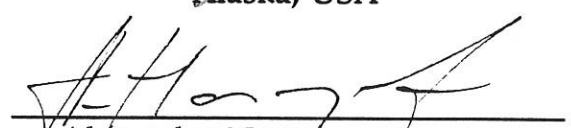
Northern Forum and related entities. The "Founding Meeting" is to be held no later than October-end.


Final and binding agreements are to be considered at the full meeting of the governors of the Northern regions. All efforts will be made to provide information on these proceedings to those Northern regions unable to attend this gathering.


The agreements above are hereby set forth as a consensus of the group gathered today. And the following persons hereby set their hand to this Northern Forum Agreement on this 31st day of May, 1991.

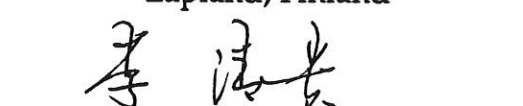
  
Walter J. Hickel, Governor  
Alaska, USA


  
Premier Tony Penikett  
Yukon, Canada


  
Alexander Nazarov, Governor  
Chukotka, USSR


  
Asko Oinas, Governor  
Lapland, Finland


  
Tatsuya Hori, Secretary General  
Hokkaido, Japan

  
Li Qinggui, Deputy Director  
Foreign Affairs Office  
Heilongjiang, China

  
Ernest Comerford, Exec. Asst.  
to Government Leader  
NW Territories, Canada

  
William Simon, Asst. Dpty. Minister  
Alberta, Canada

  
Joun Shik Lee, Executive Director  
Korea Trade Promotion Center  
Seoul, Korea

  
David McCraney, Asst. to Director  
Environment/Natural Resources  
Washington, USA

  
Einar Sverre Pedersen  
Representative  
Norway

# NORTHERN FORUM INC. ARTICLES OF INCORPORATION

Filed for Record  
State of Alaska

1991

Department of Commerce  
and Economic Development

We, the undersigned incorporators, each being natural persons over the age of nineteen (19) years, do hereby make, subscribe and verify the following Articles of Incorporation for the purpose of forming a nonprofit corporation under the Alaska Nonprofit Corporation Act.

## ARTICLE I

### Name

The name of the Corporation is Northern Forum, Inc.

## ARTICLE II

### Duration

The duration of the Corporation is perpetual.

## ARTICLE III

### Purposes

The Corporation is formed for the charitable, scientific, literary, and educational purposes, within the meaning of Section 501 (c) (3) of the Internal Revenue Code of 1986, as from time to time amended ("Code"), and to engage in any and all activities in furtherance of those purposes, including advancing charitable, scientific, literary, or educational programs through one or more conferences, provided the Corporation may not undertake any activity not permitted a Section 501 (c) (3) organization.

## ARTICLE IV

### Powers

The Corporation shall have the power to do all lawful acts necessary or desirable to carry out its purposes consistent with the provisions of the Alaska Nonprofit Corporation Act, as from time to time amended, and Section 501 (c) (3) of the Code.

## ARTICLE V

### Registered Agent and Registered Office Address

The address of the initial registered office of the Corporation is 3601 "C" Street, Suite 798, Anchorage, Alaska 99503, and the Corporation's initial registered agent at the address is William C. Noll.

## ARTICLE VI

### Distribution of Assets On Dissolution

In the event of the dissolution of the Corporation, the Board of Directors of the Corporation shall, after paying or making provision for the payment of all liabilities of the Corporation exclusively for the stated purposes of the Corporation in such manner, or to such one or more organizations organized and operated exclusively for charitable, scientific, literary, or educational purposes, as shall at the time qualify as an exempt organization or organizations under Section 501 (c) (3) of the Code, as the

Board of Directors shall determine. Any such assets not so disposed of shall be disposed of by the Superior Court, Third Judicial District, State of Alaska, exclusively for the purposes or to one or more organizations described above.

## ARTICLE VII

### Initial Board of Directors

At all times, the Corporation shall have at least three (3) directors. The number of directors may be increased to greater than three (3) (and subsequently decreased, but not below three (3)) from time to time by amendment to the bylaws.

<u>Name</u>	<u>Address</u>
Fredrik Bjorkan	Landsdelsutvalget, SJOGT, 8000 BODO, NORWAY
Dogdomyn Dagvasuren	Office of the Governor, Choibabsan, MONGOLIA
Walter J. Hickel	P.O. Box A, Juneau, AK 99811, USA
Boris Korsunsky	18, Prospect of the 60th, Anniversary of the USSR, 682200 Birobidzhan, USSR
Anatoly Krashakov	22 Lenin Street, Anadyr, Chukotka 686710, USSR
V. G. Mikhailov	6, Gorky Str., Magadan 685000, USSR
Asko Oinas	Valtakatu 2, 96100 Rovaniemi, Lapland, FINLAND
Tony Penikett	P.O. Box 2703, Whitehorse, Yukon, CANADA
Peter Premjak	Dom Sovietov, Sg. Lenin, Petropavlovsk, Kamchatka, USSR
Stanislav Sukhinin	51 Amursky, Khabarovsk, USSR
Masaaki Suzuki	West 6 North 3 Chuo-ku, Sapporo, Hokkaido, JAPAN
Zhou Tienong	202 Zhongshan Rd., Harbin, Heilongjiang, CHINA
Ivar Ytreland	Fylkeshuset, Munkegt. 10, N-7004, Tondheim, NORWAY

## ARTICLE VIII

### Incorporators

The names and addresses of the incorporators are:

<u>Name</u>	<u>Address</u>
Fredrik Bjorkan	Landsdelsutvalget, SJOGT, 8000 BODO, NORWAY
Dogdomyn Dagvasuren	Office of the Governor, Choibabsan, MONGOLIA
Walter J. Hickel	P.O. Box A, Juneau, AK 99811, USA
Boris Korsunsky	18, Prospect of the 60th, Anniversary of the USSR, 682200 Birobidzhan, USSR
Anatoly Krashakov	22 Lenin Street, Anadyr, Chukotka 686710, USSR
V. G. Mikhailov	6, Gorky Str., Magadan 685000, USSR
Asko Oinas	Valtakatu 2, 96100 Rovaniemi, Lapland, FINLAND
Tony Penikett	P.O. Box 2703, Whitehorse, Yukon, CANADA
Peter Premjak	Dom Sovietov, Sg. Lenin, Petropavlovsk, Kamchatka, USSR
Stanislav Sukhinin	51 Amursky, Khabarovsk, USSR
Masaaki Suzuki	West 6 North 3 Chuo-ku, Sapporo, Hokkaido, JAPAN
Zhou Tienong	202 Zhongshan Rd., Harbin, Heilongjiang, CHINA
Ivar Ytreland	Fylkeshuset, Munkegt. 10, N-7004, Tondheim, NORWAY

ARTICLE IX  
Limitation of Director Liability

Except as otherwise provided by law, no director of the Corporation shall be personally liable to the Corporation for monetary damages for the breach of fiduciary duty as a director. The preceding sentence shall not apply, however, to the extent such application would jeopardize the Corporation's status as a Section 501 (c) (3) organization.

ARTICLE X  
Indemnification

Except as otherwise provided by law, the Corporation shall indemnify and hold harmless each director, officer, and employee of the Corporation from and against any loss, injury, expense, or damage suffered or sustained by him or her by reason of any acts, omissions, or alleged acts or omissions, arising out of his or her activities on behalf of the Corporation or in furtherance of the interest of the Corporation, including (but not limited to) any judgement, award, settlement, reasonable attorney's fees, and other costs or expenses incurred in connection with the defense of an actual or threatened action, proceeding, or claim, provided that the acts or omissions, or alleged acts or omissions, by such indemnified person on which such action or threatened action, proceeding or claim is based are not adjudged (by a court of competent jurisdiction) to have been performed or omitted fraudulently or in bad faith or as a result of gross negligence. The preceding sentence shall not apply, however, to the extent such application would jeopardize the Corporation's status as a Section 501 (c) (3) organization.

ARTICLE XI  
Amendments

All provisions of these Articles of Incorporation shall be subject to amendment, consistent with the provisions of the Alaska Nonprofit Corporation Act and Section 501 (c) (3) of the Code.

IN WITNESS WHEREOF, the incorporators have executed these Articles of Incorporation on the date set forth opposite their names.

Date: 11/8/91

Fredrik Bjorkan  
Fredrik Bjorkan

Date: 11/8/91

Dogdomyon Dagvasuren  
Dogdomyon Dagvasuren

Date: 11/8/91

Walter J. Hickel  
Walter J. Hickel

Date: 11/8/91

Boris Korsunsky  
Boris Korsunsky

Date: 11/8/91

Anatoly Krashakov  
Anatoly Krashakov

Date: 11/8/91

V.G. Mikhailov  
V.G. Mikhailov

Date: 11/8/91

Asko Oinas  
Asko Oinas



Date:

11/8/91

Date:

11/8/91

Date:

11/8/91

Date:

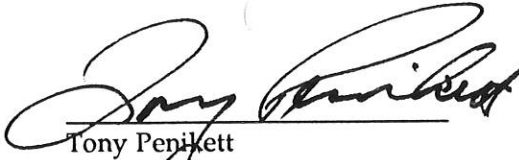
11/8/91


Date:

11/8/91

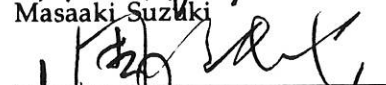
Date:

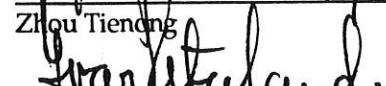
11/8/91

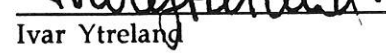
  
Tony Penikett

  
Peter Premjak

  
Stanislav Sukhinin

  
Masaaki Suzuki

  
Zhou Tienong

  
Ivar Ytreland

STATE OF ALASKA

)


) ss.

THIRD JUDICIAL DISTRICT

)

Fredrik Bjorkan, Dogdomyn Dagvasuren, Walter J. Hickel, Boris Korsunsky, Anatoly Krashakov, V. G. Mikhailov, Asko Oinas, Tony Penikett, Peter Premjak, Stanislav Sukhinin, Masaaki Suzuki, Zhou Tienong, and Ivar Ytreland say on oath or affirm that they have read the foregoing document and believe all statements made in the document to be true.

Subscribed and sworn to or affirmed before me at Anchorage, Alaska on the 8 th day of November, 1991.

  
Notary Public in and for Alaska  
My commission expires 12/27/92

# THE NORTHERN FORUM BYLAWS

## PURPOSE

- 1.01 Any activity consistent with the purposes outlined under Northern Forum Incorporated.

## FUNCTIONS AND POWERS

- 1.01 Any lawful act required to carry out the purposes of The Northern Forum Charter.

## MEMBERSHIP

- 1.01 The requirements and entitlements of The Northern Forum members are one and the same as those requirements and entitlements of the members of NFI as set forth in Article II of the Bylaws of NFI.

## GENERAL ASSEMBLY

- 1.00 The General Assembly organization.
- 1.01 The General Assembly may also be referred to as The Northern Forum.
- 1.02 The General Assembly shall consist of all fully recognized members of NFI.
- 2.00 Concerning the privileges and obligations of the General Assembly.
- 2.01 The General Assembly shall enjoy those privileges and obligations of The Northern Forum as set forth in Article II of the Bylaws of NFI.
- 2.02 Acts and formally adopted decisions of the General Assembly shall require a 2/3 majority vote of all present who possess voting privileges at a General Assembly meeting. Priority projects are to be approved with the consensus of the voting members present.

## THE SECRETARIAT

- 1.00 Organization of The Secretariat.
- 1.01 The Secretariat shall be known as Northern Forum Inc, and shall be a domestic corporation, incorporated in the State of Alaska.
- 1.02 The location of the Secretariat may be redesignated at any time by a 2/3 vote of the voting members of the General Assembly.

## MEETINGS

- 1.00 Meetings in general.
- 1.01 Regular biennial meetings of the General Assembly require a minimum 3-month advance notice of the time, place, duration, and general nature to members by the Secretariat.
- 1.02 Special meetings of the General Assembly may be called by the Chair or a majority of the voting members and will require a minimum of 60 days advance notice to members by the Secretariat.